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May 1972

25X1

MEMORANDUM FOR: [REDACTED]

Chief, IC/PEG

SUBJECT : Cross-Reference System

25X1

1. On 7 April 1972, you requested that the Data Support Group, in consultation with [REDACTED] representing CCPC Overseas Facility Inventory needs, propose a cross-reference system that would rapidly identify the various intelligence organizations, programs, projects, etc. with the special terms (codewords and nicknames) with which they are associated, list significant references pertaining to them, and identify points-of-contact for detailed information concerning them. This system would be concerned primarily with descriptive factual data that is not now available in any other system. This paper responds to that request.

2. We propose a cross-reference mechanism that would have the capability to provide for two points of entry. First, entry would be possible through special terms (codewords and nicknames) to (a) display their meanings, (b) display the organizational components associated with them, (c) display related plans, operations, programs, projects and activities, and, (d) indicate where to go for more detailed information. Second, entry would be possible through organizational names to (a) display associated special terms, (b) display plans, operations, programs, projects and activities associated with the organization and, (c) indicate where to go for more detailed information on the organization. The purpose of including codewords in the system is to provide visibility for the nature of the specialized work done by an organization and to indicate the intelligence

25X1

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compartments which must be entered for more comprehensive information.

Nicknames are included in the system to identify the specific plans, operations, programs, projects and activities that are associated with the work done by an intelligence organization.

3. This system would meet three user needs: (a) definitions for special terms, (b) a basic Who's Who of intelligence organizations, and (c) a cross-reference to more detailed data, including more explicit information systems, such as CIRIS. The cross-reference system would be designed to accommodate changes as they occurred, and the addition of references as they became available. Technical assumptions concerning the data elements needed for this system, and examples of the kinds of displays that might be produced, are enclosed.

4. In designing this cross-reference information system, we have made one fundamental assumption, namely, that the system design should not be limited by current limitations on the availability of factual information from Defense sources. Rather, our purpose has been to describe an orderly mechanism that includes desired characteristics and would not require major change from year to year dependent on the political aspects of securing data for DCI/IC.

5. If you desire, we are prepared to brief you on this concept. Please give us your appraisal of this proposal.

25X1

25X1

DCI/IC/DSG

Attachments:

Technical Assumptions

Examples (3)

25X1

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TECHNICAL ASSUMPTIONS CONCERNING DATA ELEMENTS REQUIRED FOR A SPECIALTERM-ENTITY CROSS-REFERENCE SYSTEM

1. Data elements required to identify special terms and the organizational entities with which they are associated:

a. "As of" date. Date of the latest update of the data elements displayed.

b. Principal special term. The nickname or the codeword, the definition of which encompasses the work of two or more organizational entities, or which serves as a collective for two or more plans, operations, programs, projects or activities which are themselves assigned codewords or nicknames.

c. The definition of the principal special term.

d. Associated special terms.

(1) Current codewords associated with the principal special term.

(2) Nicknames associated with the principal special term and their definitions.

(3) Cancelled codewords and nicknames that were associated with the principal special term within the past two years.

e. Associated entities. The name of the organizational entities whose work relates to the principal special term.

(1) PE number. The DoD program element number or its CIA/State equivalent.

(2) CIRIS identification number. For entry into the resource data system.

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f. PM contact. The office of the program manager's organization that may be contacted for detailed information on the plan, operation, program, project or activity to which the principal special term is assigned (program/budget orientation).

g. Service/agency contact. The office of the headquarters of the Service or agency responsible for accomplishing the purpose of the plan, operation, program, project or activity to which the principal special term is assigned (operational orientation).

h. References. Significant documents pertaining to the plan, operation, program, project or activity to which the principal special term is assigned.

2. Data elements required to identify organizational entities and the special terms with which they are associated:

a. The entity name.

b. "As of" date. Date of the latest update of the data elements displayed.

c. CIRIS identification number. For entry into the resource data system.

d. PE number. The DoD program element number or its CIA/State equivalent.

e. Status. Operational or in R&D.

f. Party. A designator to indicate whether the work is actually performed by the US organization, or a 2d or 3d party.

g. Location. City and country where the entity's headquarters is located.

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h. PM contact. The office of the program manager's organization that may be contacted for detailed information (program/budget orientation).

i. Service/agency contact. The office of the headquarters of the Service or agency to which the entity belongs that may be contacted for detailed information (operational orientation).

j. Associated special terms.

- (1) Current codewords associated with the entity.
- (2) Nicknames associated with the entity and their definitions.
- (3) Cancelled special terms associated with the entity within the past two years.

k. References. Significant documents pertaining to the entity.

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25X1

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Next 2 Page(s) In Document Exempt

Approved For Release 2004/06/15 : CIA-RDP86M00612R000200020018-2